

# Draft Proposal - Western District Parishes

Version 1.3

## **Combining the Communities of Apsley, Balmoral, Casterton, Coleraine, Dunkeld, Edenhope, Glenthompson, Goroke, Hamilton, Harrow, Macarthur, Penshurst and Tarrayoukyan into one Regional Parish.**

**(with a new name, e.g. Parish of Mary MacKillop)**

Over the last thirty years, there has been a major decline in our rural populations which has led to a major decline in attendance and participation in our local church communities. This is particularly evident in our smaller country centres to the point where many are now struggling both financially and with finding parishioners, willing to commit to the many ongoing tasks to keep these centres operating. Combined with this we have an ageing and reduced number of priests to manage these parishes. Across our own Western Border Catholic Communities, there are five separate Parishes which means we still have the requirement for five finance councils, five pastoral councils, five sets of accounts, five bank reconciliations, five charity returns etc. All of these require the Parish Priest to attend regular meetings and take responsibility for their management. Additionally, there is currently much duplication of administration process, which if centralised, could free up these communities **to provide even better spiritual and pastoral care to their parishioners.**

*“The parish is not an outdated institution; precisely because it possesses great flexibility, it can assume quite different contours depending on the openness and missionary creativity of the pastor and the community. While certainly not the only institution which evangelizes, if it proves capable of self-renewal and constant adaptivity, it continues to be ‘the Church living in the midst of the homes of her sons and daughters’. This presumes that it really is in contact with the homes and the lives of its people, and does not become a useless structure out of touch with people or a self-absorbed cluster made up of a chosen few.*

**Pope Francis - Evangelii Gaudium (Joy of the Gospel)**

Frs Paddy Mugavin and John Corrigan supported by the Ballarat Diocese would like to put forward a proposal that the existing Communities of Apsley, Balmoral, Casterton, Coleraine, Dunkeld, Edenhope, Glenthompson, Goroke, Hamilton, Harrow, Macarthur, Penshurst and Tarrayoukyan be combined into one Regional Parish.

Each Community is asked to consider openly the benefits of such a change and put forward your thoughts on this proposal.

## **Benefits of One Regional Parish!**

- A single administrative centre will reduce the amount of duplication occurring across the communities.
- Cost savings through single software licences, etc.
- Bulk buying savings.
- Less for local communities to worry about and more time **to concentrate on pastoral and spiritual needs.**
- Better interaction with other communities who may have the same challenges.
- Belonging to a wider church.
- Professional management of Parish buildings and other assets.
- Stronger financial future for smaller centres.
- Having access to better trained trained/skilled individuals.

## **What Changes Will Occur Pastorally?**

There will be no changes pastorally to the existing arrangements with Fr Paddy Mugavin and Fr John Corrigan still overseeing their existing communities. The release from administrative and management duties will free up the assigned priests to provide more pastoral and spiritual care.

## **Weekly Bulletin**

Communities will be welcome to retain their local bulletin if they desire, however there will be a possibility to explore some form of shared bulletin template, that has information relevant to all communities, that your community might like to use to print local content on .

## **Mass Times**

The Priest who currently oversees your community will still manage the Mass schedules. There will be no changes to Mass schedules caused by creating one regional Parish across the Western Border Catholic Communities.

## **Church Closures**

Decommissioning of a local church is a decision not made lightly and only one, which would be made in strong consultation with the local parishioners. Closure only normally occurs if there is a lack of energy by the local community to keep the Church operating. Financial viability and the condition of the building also need to be considered and again this often falls back to the strength of support of the local parishioners. There is no hidden agenda to close down our smaller churches behind this proposal.

## **What Changes Will Occur Financially?**

### **Centralised Finance Administration**

Under this proposal, all financial transactions, including payments, will be managed by one central administration centre and supervised by the parish manager. This means one bank account for all communities. Individual communities will no longer require or have access to a cheque book. All bills will need to be sent centrally for payment. Bulk supplies such as hosts, wine and candles will be distributed from the central office as required. A petty cash facility (\$400) will be available in each community for incidental purchases. Upon presentation of the petty cash receipts and supplier invoices, funds will be topped back up to the \$400 float. Customer accounts will also be set up with your local grocery or hardware store if possible.

Existing term deposits will remain assigned to individual communities but held in trust by the regional Parish.

### **Stewardship & Priests Support Collections**

One stewardship campaign, with a local community focus, will be held each three years for the whole combined Parish. One single stewardship database will record all parishioner pledges and amounts given. Envelopes and statements for all communities will be distributed from the central office. All collections will still be counted in your local community and then banked into the one Parish bank account. (If Possible) All Priests Support (First Collection) funds will also be pooled.

### **Distance Considerations**

Technology such as teleconferencing, perhaps using our primary school facilities, will be explored to ensure the burden of travel is not placed on those furthest away from the main centres. Other meetings would be held in a location central to all communities, rather than the largest centre.

### **Financial Decision Making**

One central finance committee will provide advice with decision making for the whole of the new combined Parish. Each community will be invited to nominate parishioners with the suitable skill set to be part of the Central Finance Committee. An annual budget will be set each year for each community, which will include an allowance for repairs and maintenance. Local communities will be required to discuss with the Business Manager any particular works that might be required above the normal budgeted allowance.

## **Management of current cash investments held by existing parishes of Casterton, Coleraine, Edenhope and Harrow.**

- These will be transferred to a combined fund and held in a term deposit with the CDF with the intention of holding these funds in full for the longer term.
- Interest from this fund will be paid into the annual operating budget of the new Regional Parish.
- Any future use of these capital funds must be in accord with diocesan regulations and diocesan permission.
- In such case, the Central Finance Committee, in consultation with the relevant Local Church Community Leadership Team, will make a suitable recommendation to the Parish Priest.

## **Local Church Community Leadership Team**

Each Church community will be encouraged to continue with elected leadership teams who should meet monthly. The focus of leadership will become more of a pastoral and spiritual role rather than a management role however; some management duties will still be required. Leadership teams should be made up of three members of the local community, of which one will be the chairperson.

Each community would also elect someone as their community contact to be the conduit with the Business Manager in relation to property matters. This person will be required to be part of the Parish Building Maintenance Committee who will meet centrally twice a year to coordinate funding for any works required in your local community.

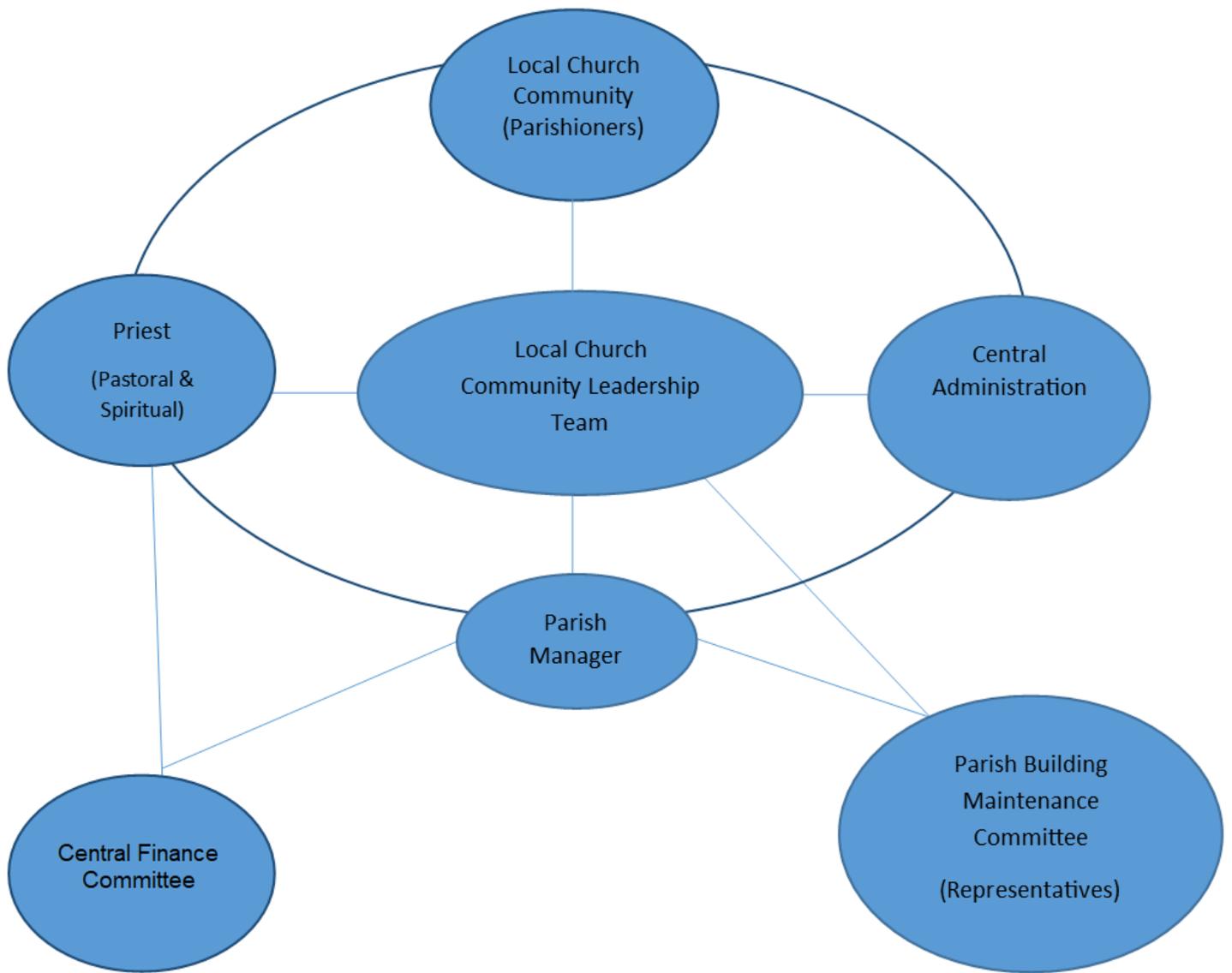
*“The parish is the presence of the Church in a given territory, an environment for hearing God’s word, for growth in the Christian life, for dialogue, proclamation, charitable outreach, worship and celebration. In all its activities the parish encourages and trains its members to be evangelisers. It is a community of communities, a sanctuary where the thirsty come to drink in the midst of their journey, and a centre of constant missionary outreach. We must admit, though, that the call to review and renew our parishes has not yet sufficed to bring them nearer to people, to make them environments of living communion and participation, and to make them completely mission-oriented.*”

***Pope Francis - Evangelii Gaudium (Joy of the Gospel)***

## **Building Maintenance**

Our policy on building management is to ensure all Church buildings are maintained in good condition. This will be achieved by performing regular maintenance and repairs. Church property, such as halls, presbyteries and the like, need to be assessed to see that they are still useful to the local communities needs or if there are any opportunities to convert these into a regular income stream for the community. An example of this is the Maryknoll Centre in Hamilton, which was of little use to the local parish and is now a major income source that will serve the parish for many years to come.

**Chart showing relationships of local church communities.**



## Financial Position of Individual Communities

The financial performance of the four Parishes in the last full financial year (2017) is shown in the table below and indicates a combined deficit of \$8,696 . Looking at the historical financials in the other four tables, paints a varying picture of individual parishes surviving on funds generated from the sale of assets or existing term deposits. This has the double effect of reducing the interest earned from investments that has historically assisted to cover the recurrent expenses of the Parishes.

| <b>Summary of Financial Performance 2016 - 2017 FY</b> |                               | <b>Coleraine</b>     | <b>Casterton</b> | <b>Edenhope</b> | <b>Harrow</b> | <b>Total</b>  |
|--|-------------------------------|----------------------|------------------|-----------------|---------------|---------------|
| <b>Income</b>  |                               |                      |                  |                 |               |               |
|  | Planned Giving                | 7,668                | 18,736           | 14,172          | 5,750         | 46,326        |
|  | Interest                      | 3,479                | 55               | 4,471           | 1,041         | 9,046         |
|  | Rental Income                 | 3,666                | 6,571            | 0               | 3,636         | 13,873        |
|  | Donations/Sundry              | 350                  | 395              | 1,554           | 50            | 2,349         |
|  |                               | 15,163               | 25,757           | 20,197          | 10,477        | 71,594        |
| <b>Expenses</b>  |                               |                      |                  |                 |               |               |
|  | Administration                | 1,765                | 2,593            | 1,040           | 563           | 5,961         |
|  | Levies                        | 4,259                | 6,811            | 4,108           | 2,593         | 17,771        |
|  | Liturgical                    | 387                  | 1,169            | 1,135           | 924           | 3,615         |
|  | Pastoral                      | 70                   | 0                | 0               | 0             | 70            |
|  | Capital                       | 0                    | 1,636            | 0               | 0             | 1,636         |
|  | Property Costs                | 5,266                | 13,272           | 9,942           | 3,957         | 32,437        |
|  | Rental Exp.                   | 0                    | 0                | 0               | 0             | 0             |
|  | Repairs                       | 404                  | 1,908            | 13,416          | 482           | 16,210        |
|  | Salaries & Associated Costs   | 0                    | 2,590            | 0               | 0             | 2,590         |
|  | School subsidies              | 0                    | 0                | 0               | 0             | 0             |
|  | Capital & Interest Repayments | 0                    | 0                | 0               | 0             | 0             |
|  | Other                         | 0                    | 0                | 0               | 0             | 0             |
|  |                               | 12,151               | 29,979           | 29,641          | 8,519         | 80,290        |
| <b>Recurrent Operating Surplus</b>                     |                               | <b>3,012</b>         | <b>-4,222</b>    | <b>-9,444</b>   | <b>1,958</b>  | <b>-8,696</b> |
| <b>Cash Assets</b>                                     |                               | 158,877              | 25,420           | 163,237         | 46,511        | 394,045       |
| <b>Alienated Funds</b>                                 |                               | 41,725               | -                | 75,396          | -             |               |
| <i>Notes</i>   |                               | <i>Merino Church</i> |                  | <i>Convent</i>  |               |               |

The common factor among the four Parishes is the high cost of maintaining properties. We note also that there are only small values of rental income, despite the fact there are a few properties rented out by the Parishes. Our understanding is that these are generally rented below market value. We note also that there is very little Other Income, suggesting the Parishes are not charging Fees for Services such as Weddings, Funerals and Baptisms.

More strategic financial management of Parish properties across the whole region is desperately required, with a view to obtaining maximum return on investment. This includes reviewing existing rental arrangements and capital works programs for each building.

## 10 Year Financial Surplus / Loss

The table below shows the combined financial loss for the four parishes over the previous ten years. We have taken out the capital income obtained from the sale of Parish properties to show a combined Net Loss over this period of \$150,049

| 10 Year Result | Surplus / Loss | Capital Income | Net Surplus / Loss |
|----------------|----------------|----------------|--------------------|
| Casterton      | -58,124        | 0              | -58,124            |
| Coleraine      | 24,047         | -46,000        | -21,953            |
| Edenhope       | 4,702          | -83,001        | -78,299            |
| Harrow         | 8,327          | 0              | 8,327              |
|                | -21,048        | -129,001       | -150,049           |

## Cash Assets

At the 30th of June 2017, the combined four parishes have cash assets of \$394,000. This is invested in term deposits earning approx 2.2% interest in the last year.

| Casterton Parish<br>Summary of Financial Performance |                  |                  |                  |                  |                  |                  |                  |                |               |               |                |   |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|---------------|---------------|----------------|---|
|  | 2008             | 2009             | 2010             | 2011             | 2012             | 2013             | 2014             | 2015           | 2016          | 2017          | 10 Years       |   |
|  | \$               | \$               | \$               | \$               | \$               | \$               | \$               | \$             | \$            | \$            | \$             |   |
| <b>Income</b>  |                  |                  |                  |                  |                  |                  |                  |                |               |               |                |   |
| Planned Giving                                       | 31,114           | 29,041           | 27,391           | 31,889           | 22,403           | 19,694           | 28,788           | 18,127         | 27,175        | 18,736        | 254,358        | ✓ |
| Interest   | 5,664            | 4,244            | 4,348            | 3,556            | 3,579            | 2,416            | 1,282            | 813            | 107           | 55            | 26,064         | ✓ |
| Rental Income  | 7,055            | 7,085            | 6,930            | 5,580            | 6,769            | 6,673            | 6,627            | 6,325          | 6,808         | 6,571         | 66,423         | ✓ |
| Donations/Sundry                                     | 2,784            | 1,532            | 718              | 649              | 647              | 916              | 756              | 1,462          | 1,401         | 395           | 11,260         | ✓ |
|  | 46,617           | 41,902           | 39,387           | 41,674           | 33,398           | 29,699           | 37,453           | 26,727         | 35,491        | 25,757        | 358,105        | ✓ |
| <b>Expenses</b>                                      |                  |                  |                  |                  |                  |                  |                  |                |               |               |                |   |
| Administration                                       | 2,316            | 2,350            | 2,533            | 3,209            | 2,855            | 2,910            | 2,367            | 2,736          | 2,572         | 2,593         | 26,441         | ✓ |
| Levies   | 6,809            | 6,738            | 6,702            | 6,677            | 6,690            | 6,765            | 6,713            | 6,697          | 7,161         | 6,811         | 67,763         | ✓ |
| Liturgical   | 2,591            | 1,924            | 1,584            | 1,415            | 2,462            | 1,621            | 1,239            | 1,441          | 1,593         | 1,169         | 17,039         | ✓ |
| Pastoral   |                  | 252              |                  |                  |                  |                  | 411              | 842            | 101           |               | 1,606          | ✓ |
| Capital  |                  | 1,072            | 4,078            |                  | 1,110            |                  | 20,133           | 16,913         | 604           | 1,636         | 45,546         | ✓ |
| Property Costs                                       | 7,583            | 7,524            | 9,378            | 11,500           | 9,928            | 11,352           | 8,860            | 8,688          | 10,389        | 13,272        | 98,474         | ✓ |
| Rental Exp.  |                  |                  |                  |                  |                  |                  |                  |                |               |               | 0              | ✓ |
| Repairs  | 1,974            | 7,377            | 4,718            | 3,021            | 43,362           | 24,941           | 9,154            | 11,703         | 12,883        | 1,908         | 121,041        | ✓ |
| Salaries & Associated                                | 2,672            | 2,465            | 2,382            | 2,563            | 2,373            | 2,529            | 2,440            | 2,592          | 2,638         | 2,590         | 25,244         | ✓ |
| School subsidies                                     |                  |                  |                  |                  |                  |                  |                  |                |               |               | 0              | ✓ |
| Capital & Interest Repayments                        |                  |                  |                  |                  |                  |                  |                  |                |               |               | 0              | ✓ |
| Other  | 3,233            | 8,788            | 334              | 600              |                  |                  | 120              |                |               |               | 13,075         | ✓ |
|  | 27,178           | 38,490           | 31,709           | 28,985           | 68,780           | 50,118           | 51,437           | 51,612         | 37,941        | 29,979        | 416,229        | ✓ |
| <b>Recurrent Operating Surplus</b>                   | <b>19,439</b>    | <b>3,412</b>     | <b>7,678</b>     | <b>12,689</b>    | <b>-35,382</b>   | <b>-20,419</b>   | <b>-13,984</b>   | <b>-24,885</b> | <b>-2,450</b> | <b>-4,222</b> | <b>-58,124</b> |   |
| <b>Cash Assets</b>                                   | <b>105,749</b>   | <b>109,139</b>   | <b>116,115</b>   | <b>128,929</b>   | <b>93,126</b>    | <b>71,157</b>    | <b>59,014</b>    | <b>33,883</b>  | <b>31,025</b> | <b>25,420</b> |                |   |
| <b>Alienated Funds</b>                               | <b>\$ 31,480</b> | <b>\$ 32,385</b> | <b>\$ 34,323</b> | <b>\$ 35,708</b> | <b>\$ 37,474</b> | <b>\$ 39,228</b> | <b>\$ 15,108</b> | <b>\$ -</b>    | <b>\$ -</b>   | <b>\$ -</b>   |                |   |
| Sandford Church Sale                                 | 31,480           | 32,385           | 34,323           | 35,708           | 37,474           | 39,228           | 15,108           | -              | -             | -             |                |   |

| Coleraine Parish<br>Summary of Financial Performance |                               |        |        |        |         |        |        |        |        |        |         |          |
|--|-------------------------------|--------|--------|--------|---------|--------|--------|--------|--------|--------|---------|----------|
|  |                               | 2008   | 2009   | 2010   | 2011    | 2012   | 2013   | 2014   | 2015   | 2016   | 2017    | 10 Years |
|  |                               | \$     | \$     | \$     | \$      | \$     | \$     | \$     | \$     | \$     | \$      |          |
| <b>Income</b>  |                               |        |        |        |         |        |        |        |        |        |         |          |
|  | Planned Giving                | 11,801 | 11,314 | 11,029 | 10,618  | 11,454 | 10,013 | 8,176  | 8,358  | 8,001  | 7,668   | 98,432   |
|  | Interest                      |        |        |        | 603     | 607    | 454    | 248    | 212    |        | 3,479   | 5,603    |
|  | Rental Income                 | 3,150  | 200    | 5,670  | 720     |        | 1,450  | 4,450  | 2,585  | 3,403  | 3,666   | 25,294   |
|  | Donations/Sundry              | 1,806  | 1,689  | 814    | 3,856   | 1,772  | 1,278  | 1,442  | 4,280  | 42,862 | 350     | 60,149   |
|  |                               | 16,757 | 13,203 | 17,513 | 15,797  | 13,833 | 13,195 | 14,316 | 15,435 | 54,266 | 15,163  | 189,478  |
| <b>Expenses</b>                                      |                               |        |        |        |         |        |        |        |        |        |         | 0        |
|  | Administration                | 1,409  | 2,154  | 1,304  | 1,495   | 1,359  | 1,433  | 1,573  | 1,632  | 2,016  | 1,765   | 16,140   |
|  | Levies                        | 3,818  | 3,843  | 3,827  | 3,856   | 3,842  | 3,851  | 3,832  | 3,828  | 4,077  | 4,259   | 39,033   |
|  | Liturgical                    | 1,053  | 894    | 770    | 1,437   | 770    | 973    | 572    | 1,102  | 559    | 387     | 8,517    |
|  | Pastoral                      | 136    | 273    | 182    |         |        | 364    | 227    |        |        | 70      | 1,252    |
|  | Capital                       | 1,000  |        |        | 11,706  |        | 3,762  |        |        | 1,378  |         | 17,846   |
|  | Property Costs                | 4,408  | 4,676  | 6,968  | 5,212   | 5,792  | 5,598  | 5,674  | 6,096  | 5,613  | 5,266   | 55,303   |
|  | Rental Exp.                   |        |        |        |         |        |        |        |        |        |         | 0        |
|  | Repairs                       | 610    | 1,164  | 7,614  | 741     | 428    | 2,297  | 1,449  | 1,248  | 254    | 404     | 16,209   |
|  | Salaries & Associated Costs   |        |        |        |         |        |        |        |        |        |         | 0        |
|  | School subsidies              |        |        |        |         |        |        |        |        |        |         | 0        |
|  | Capital & Interest Repayments | 1,500  | 1,500  | 1,500  | 1,500   | 1,500  | 1,500  | 750    |        |        |         | 9,750    |
|  | Other                         |        |        | 240    |         | 377    | 184    | 245    | 200    | 135    |         | 1,381    |
|  |                               | 13,934 | 14,504 | 22,405 | 25,947  | 14,068 | 19,962 | 14,322 | 14,106 | 14,032 | 12,151  | 165,431  |
| <b>Recurrent Operating Surplus</b>                   |                               | 2,823  | -1,301 | -4,892 | -10,150 | -235   | -6,767 | -6     | 1,329  | 40,234 | 3,012   | 24,047   |
| <b>Cash Assets</b>                                   |                               |        |        | 39,429 | 29,040  | 28,875 | 21,704 | 22,301 | 54,669 | 54,363 | 158,877 |          |
| <b>Alienated Funds</b>                               | Merino Church                 |        |        |        |         |        |        |        |        |        | 41725   |          |

| Edenhope Parish<br>Summary of Financial Performance |                               |         |         |         |         |         |         |         |         |         |         |          |
|---|-------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|
|   |                               | 2008    | 2009    | 2010    | 2011    | 2012    | 2013    | 2014    | 2015    | 2016    | 2017    | 10 Years |
|   |                               | \$      | \$      | \$      | \$      | \$      | \$      | \$      | \$      | \$      | \$      |          |
| <b>Income</b>                                       |                               |         |         |         |         |         |         |         |         |         |         |          |
|   | Planned Giving                | 24,134  | 22,259  | 19,371  | 17,433  | 14,823  | 12,662  | 21,681  | 14,919  | 15,092  | 14,172  | 176,546  |
|   | Interest                      | 8,285   | 8,893   | 7,156   | 6,421   | 6,571   | 5,930   | 4,870   | 4,547   | 5,345   | 4,471   | 62,489   |
|   | Rental Income                 |         |         |         |         |         |         | 1,000   |         |         |         | 1,000    |
|   | Donations/Sundry              | 3,942   | 1,450   | 80      | 11,489  | 1,916   | 10,320  | 1,694   | 86,085  | 2,775   | 1,554   | 121,305  |
|   |                               | 36,361  | 32,602  | 26,607  | 35,343  | 23,310  | 28,912  | 29,245  | 105,551 | 23,212  | 20,197  | 361,340  |
| <b>Expenses</b>                                     |                               |         |         |         |         |         |         |         |         |         |         | 0        |
|   | Administration                | 4,218   | 4,227   | 1,373   | 3,702   | 2,738   | 3,470   | 1,184   | 1,812   | 2,153   | 1,040   | 25,917   |
|   | Levies                        | 4,260   | 4,311   | 4,199   | 4,127   | 4,236   | 4,072   | 3,078   | 5,073   | 4,216   | 4,108   | 41,680   |
|   | Liturgical                    | 1,095   | 2,245   | 1,229   | 1,400   | 1,071   | 1,011   | 934     | 986     | 1,581   | 1,135   | 12,687   |
|   | Pastoral                      | 3,000   | 2,875   | 3,100   | 500     | 2,000   |         |         |         |         |         | 11,475   |
|   | Capital                       | 9,363   |         |         | 5,924   | 39      | 8,245   |         |         |         |         | 23,571   |
|   | Property Costs                | 8,536   | 7,911   | 10,730  | 10,435  | 14,800  | 12,630  | 15,056  | 23,034  | 11,436  | 9,942   | 124,510  |
|   | Rental Exp.                   |         |         |         |         |         |         |         |         |         |         | 0        |
|   | Repairs                       | 4,253   | 5,620   | 3,078   | 30,049  | 3,345   | 9,740   | 10,947  | 34,053  | 580     | 13,416  | 115,081  |
|   | Salaries & Associated Costs   | 327     | 163     | 387     | 69      |         |         |         |         |         |         | 946      |
|   | School subsidies              |         |         |         |         |         |         |         |         |         |         | 0        |
|   | Capital & Interest Repayments |         |         |         |         |         |         |         |         |         |         | 0        |
|   | Other                         |         |         |         |         | 500     |         |         | 271     |         |         | 771      |
|   |                               | 35,052  | 27,352  | 24,096  | 56,206  | 28,729  | 39,168  | 31,199  | 65,229  | 19,966  | 29,641  | 356,638  |
| <b>Recurrent Operating Surplus</b>                  |                               | 1,309   | 5,250   | 2,511   | -20,863 | -5,419  | -10,256 | -1,954  | 40,322  | 3,246   | -9,444  | 4,702    |
| <b>Cash Assets</b>                                  |                               | 160,784 | 166,174 | 168,959 | 146,416 | 141,140 | 130,514 | 129,397 | 169,123 | 172,241 | 163,237 |          |
| <b>Alienated Funds</b>                              |                               |         |         |         |         |         |         |         | 85,090  | 87,995  | 75,396  |          |

| Harrow Parish                    |                  |              |             |             |              |              |              |              |               |               |              |              |
|----------------------------------|------------------|--------------|-------------|-------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------|--------------|
| Summary of Financial Performance |                  |              |             |             |              |              |              |              |               |               |              |              |
|                                  |                  | 2008         | 2009        | 2010        | 2011         | 2012         | 2013         | 2014         | 2015          | 2016          | 2017         | 10 Yrs       |
|                                  |                  | \$           | \$          | \$          | \$           | \$           | \$           | \$           | \$            | \$            | \$           | \$           |
| <b>Income</b>                    |                  |              |             |             |              |              |              |              |               |               |              |              |
|                                  | Planned Giving   | 8,590        | 5,300       | 7,325       | 8,130        | 5,950        | 8,950        | 7,900        | 10,200        | 7,150         | 5,750        | 149,913      |
|                                  | Interest         | 959          | 901         | 338         | 673          | 1,369        | 1,502        | 1,378        | 1,590         | 1,346         | 1,041        | 16,868       |
|                                  | Rental Income    | 1,600        | 1,800       | 1,800       | 2,000        | 2,200        | 2,000        | 100          | 2,424         | 3,636         | 3,636        | 21,196       |
|                                  | Donations/Sundry | 2,856        | 301         | 406         | 267          | 504          | 1,000        | 267          | 226           | 300           | 50           | 21,340       |
|                                  |                  | 14,005       | 8,302       | 9,869       | 11,070       | 10,023       | 13,452       | 9,645        | 14,440        | 12,432        | 10,477       | 209,318      |
| <b>Expenses</b>                  |                  |              |             |             |              |              |              |              |               |               |              | 0            |
|                                  | Administration   | 1,176        | 271         | 1,193       | 617          | 303          | 406          | 45           | 948           | 390           | 563          | 26,492       |
|                                  | Levies           | 2,723        | 2,002       | 3,443       | 2,660        | 2,658        | 2,643        | 2,654        | 2,653         | 2,787         | 2,593        | 45,124       |
|                                  | Liturgical       | 1,112        | 1,149       | 904         | 901          | 628          | 958          | 952          | 1,083         | 812           | 924          | 18,284       |
|                                  | Pastoral         |              | 790         |             |              |              |              |              |               | 470           |              | 1,260        |
|                                  | Capital          | 1,767        |             |             |              |              |              |              | 5,289         | 6,816         |              | 23,108       |
|                                  | Property Costs   | 3,858        | 4,157       | 4,684       | 3,824        | 4,342        | 4,661        | 4,091        | 3,657         | 5,382         | 3,957        | 66,820       |
|                                  | Repairs          | 203          | 65          | 84          | 361          | 243          | 923          | 225          | 1,868         | 717           | 482          | 17,874       |
|                                  | Other            | 321          |             |             |              |              |              |              |               |               |              | 2,554        |
|                                  |                  | 11,160       | 8,434       | 10,308      | 8,363        | 8,174        | 9,591        | 7,967        | 15,498        | 17,374        | 8,519        | 201,516      |
| <b>Recurent Operating Surplu</b> |                  | <b>2,845</b> | <b>-132</b> | <b>-439</b> | <b>2,707</b> | <b>1,849</b> | <b>3,861</b> | <b>1,678</b> | <b>-1,058</b> | <b>-4,942</b> | <b>1,958</b> | <b>7,802</b> |
| <b>Cash Assets</b>               |                  | 40,746       | 41,141      | 40,482      | 43,594       | 45,136       | 49,142       | 50,715       | 49,435        | 44,555        | 46,511       |              |
| <b>Alienated Funds</b>           |                  |              |             |             |              |              |              |              |               |               |              |              |

### Financial Position of St Mary's Parish

St Mary's Parish Hamilton has benefited greatly from substantial bequests of both cash and buildings over a number of years. Over the last five years, the focus of their finance committee has been to convert these, once passive assets, into higher income returning assets. This has included ensuring all Parish buildings, with potential to earn rental income, are in a condition that will see them receiving commercial value rental income. Four properties are now rented to long term tenants. Over 1 Million dollars has been spent to date on the Maryknoll Centre which houses a number of medical and community welfare service providers. The return on investment on the Maryknoll Centre is very high in commercial terms. Further property development is planned in the near future.

The table below shows a surplus of 128k over 6 years (Including this year's budget), even after substantial expenditure on capital purchases (210k) and repairs and maintenance (388k). Cash bequests of 168k were also received in this period. St Mary's Parish currently holds approx 340k in cash investments and a share portfolio valued at approximately 1 million dollars.

**St Mary's Parish - Financial Performance Report - Last Five Years plus 2018FY Budget. \***

| St Mary's Catholic Parish                     | 2,013          | 2,014          | 2,015          | 2,016           | 2,017           | 2,018          | 6 Years Actual & Budget |
|---|----------------|----------------|----------------|-----------------|-----------------|----------------|-------------------------|
| Financial Performance (Last 5 Years + Budget) | Actual         | Actual         | Actual         | Actual          | Actual          | Budget         |                         |
| <b>Income</b>                                 |                |                |                |                 |                 |                |                         |
| Bequests Received                             | 87,789         | 41,000         | 39,101         | 0               | 0               | 0              | 167,890                 |
| Income - Rental Properties                    | 49,805         | 52,939         | 45,429         | 57,807          | 144,835         | 234,685        | 585,499                 |
| Interest Received                             | 54,747         | 55,853         | 52,356         | 46,384          | 13,188          | 9,707          | 232,236                 |
| Share dividends                               | 30,452         | 36,922         | 80,019         | 75,069          | 82,821          | 75,000         | 380,282                 |
| Stewardship                                   | 123,352        | 109,337        | 104,345        | 120,739         | 102,615         | 105,000        | 665,389                 |
| Sundry Income                                 | 35,190         | 22,973         | 19,613         | 18,464          | 27,461          | 18,500         | 142,200                 |
| <b>Total Income</b>                           | <b>381,335</b> | <b>319,024</b> | <b>340,863</b> | <b>318,463</b>  | <b>370,919</b>  | <b>442,892</b> | <b>2,173,496</b>        |
| <b>Expenses</b>                               |                |                |                |                 |                 |                |                         |
| Accounting                                    | 2,500          | 9,000          | 5,955          |                 | 8,102           | 3,600          | 29,156                  |
| Capital Purchases                             | 23,039         | 8,314          | 49,433         | 40,578          | 71,059          | 18,000         | 210,422                 |
| Church Requisites/Liturgical                  | 7,247          | 8,166          | 11,464         | 9,318           | 11,554          | 13,500         | 61,249                  |
| Diocesan Levies                               | 23,069         | 22,909         | 22,778         | 22,606          | 23,396          | 49,080         | 163,838                 |
| Donations - Missions                          | 0              | 0              | 0              | 0               | 9,000           | 10,500         | 19,500                  |
| General Expenses                              | 8,698          | 10,071         | 11,683         | 16,569          | 12,846          | 13,500         | 73,367                  |
| Insurance                                     | 40,864         | 26,244         | 24,254         | 24,893          | 24,154          | 25,176         | 165,586                 |
| Office Expenses                               | 14,283         | 14,172         | 10,393         | 17,795          | 16,856          | 14,500         | 87,999                  |
| Pastoral Ministries                           | 10,755         | 14,923         | 11,887         | 7,939           | 18,895          | 13,500         | 77,898                  |
| Planned Giving Expenses                       | 20,118         | 1,373          | 1,232          | 17,006          | 987             | 600            | 41,316                  |
| Power & Gas                                   | 13,936         | 13,308         | 16,303         | 10,994          | 9,968           | 24,200         | 88,709                  |
| Rates & Water                                 | 4,866          | 5,443          | 5,962          | 5,377           | 3,920           | 17,936         | 43,504                  |
| Repairs & Maintenance - Church Properties     | 21,198         | 52,517         | 79,033         | 87,855          | 62,479          | 85,000         | 388,082                 |
| Wages, Super & Workcover                      | 84,334         | 77,199         | 96,100         | 108,094         | 120,025         | 109,013        | 594,765                 |
| <b>Total Expenses</b>                         | <b>274,907</b> | <b>263,640</b> | <b>346,476</b> | <b>369,024</b>  | <b>393,240</b>  | <b>398,105</b> | <b>2,045,393</b>        |
| <b>Net Earnings</b>                           | <b>106,428</b> | <b>55,384</b>  | <b>(5,614)</b> | <b>(50,561)</b> | <b>(22,321)</b> | <b>44,786</b>  | <b>128,103</b>          |

\* Note that this table does not include capital expenditure on the Maryknoll Centre.

| <b>Roadmap for Western District Parishes Consultation</b> |  |               |
|---|--|---------------|
| <b>When</b>   | <b>Item</b>  | <b>Detail</b> |
| April / May 2018  | Parish Councils to schedule and hold an extraordinary meeting in April to discuss the proposal and to plan and prepare for their community meeting to be held in their Parish in April and May of 2018. - Parish Priest to attend each Parish Council meeting. |               |
| April / May 2018  | Each Parish will host a community consultation meetings with the Pastoral Planning Office representatives and the working party. (Fr John Corrigan, Fr Paddy Mugavin, John Hockey)<br>To discuss the reviewed document and receive feedback from communities.  |               |
| May 2018  | Review the proposal and amend if necessary and resubmit to Parish Councils for final ratification by 31st May 2018.  |               |
| June 2018   | Submit the final proposal by 30 June 2018 to the Diocesan Planning Office for approval to proceed .  |               |
| July 2018   | Upon approval to proceed, commence the integration of administration of the parishes.  |               |